

Name	List of Directorships
Mr. Kumar Mangalam Birla, Chairman	<ul style="list-style-type: none"> ❖ Vodafone Idea Limited - Non-Executive Director ❖ Hindalco Industries Limited - Non-Executive Director ❖ UltraTech Cement Limited - Non-Executive Director ❖ Aditya Birla Fashion and Retail Limited - Non-Executive Director ❖ Aditya Birla Capital Limited - Non-Executive Director ❖ Aditya Birla Real Estate Limited - Non-Executive Director ❖ Grasim Industries Limited - Non-Executive Director ❖ Aditya Birla Sun Life Insurance Company Limited - Non-Executive Director ❖ Aditya Birla Management Corporation Private Limited - Whole-time Director ❖ Birla Group Holdings Private Limited - Director ❖ Global Holdings Private Limited - Director ❖ Svatantra Microfin Limited - Director ❖ Saatvik India Foundation - Director ❖ G.D. Birla Medical Research and Education Foundation - Director ❖ Mananam Foundation - Director
Mrs. Rajashree Birla, Non-Executive Director	<ul style="list-style-type: none"> ❖ Century Enka Limited - Non-Executive Director ❖ UltraTech Cement Limited - Non-Executive Director ❖ Hindalco Industries Limited - Non-Executive Director ❖ Pilani Investment and Industries Corporation Limited - Non-Executive Director ❖ Aditya Birla Real Estate Limited - Non-Executive Director ❖ Grasim Industries Limited - Non-Executive Director ❖ Birla Brothers Private Limited- Director ❖ IGH Holdings Private Limited - Director ❖ Birla Group Holdings Private Limited - Director ❖ Vaibhav Holdings Private Limited - Director ❖ Vikram Holdings Private Limited - Director ❖ Rajratna Holdings Private Limited - Director ❖ Aditya Birla Health Services Private Limited - Director ❖ Saatvik India Foundation - Director ❖ Vaibhav Medical and Education Foundation - Director ❖ G.D. Birla Medical Research and Education Foundation - Director ❖ Breach Candy Hospital Trust - Director ❖ Mananam Foundation - Director ❖ Sahityaayan Foundation - Director
Mr. Anjani Kumar Agrawal, Independent Director	<ul style="list-style-type: none"> ❖ Hindalco Industries Limited - Independent Director ❖ UltraTech Cement Limited - Independent Director ❖ Welspun Corp Limited - Independent Director ❖ Emami Limited - Independent Director ❖ Vodafone Idea Limited - Independent Director ❖ Evonith Metallics Limited - Independent Director ❖ Evonith Value Steel Limited - Independent Director ❖ Aditya Birla Sun Life Trustee Private Limited - Director ❖ Agarwal Jeevan Tattva Foundation - Director ❖ Ekal Shrihari Vanvasi Foundation - Director
Dr. Vikas Balia, Independent Director	<ul style="list-style-type: none"> ❖ UltraTech Cement Limited - Independent Director ❖ Ideaforge Technology Limited - Independent Director ❖ Hindalco Industries Limited - Independent Director ❖ The India Cements Limited - Independent Director ❖ Hasti Petro Chemical and Shipping Limited - Independent Director ❖ Clair Electronics Limited - Independent Director ❖ Eqaro Surety Private Limited - Director
Mr. Vikram Bhalla, Independent Director	—
Mr. Venkatadri Chandrasekaran, Independent Director	<ul style="list-style-type: none"> ❖ Grasim Industries Limited - Independent Director ❖ Aditya Birla Housing Finance Limited - Independent Director ❖ eMudhra Limited - Independent Director

	<ul style="list-style-type: none"> ❖ Tata Investment Corporation Limited - Independent Director ❖ Care Ratings Limited - Independent Director ❖ Aseem Infrastructure Finance Limited - Independent Director ❖ Careedge Global IFSC Limited - Additional Director ❖ UltraTech Cement Limited - Independent Director
Mrs. Anita Ramachandran, Independent Director	<ul style="list-style-type: none"> ❖ UltraTech Cement Limited - Independent Director ❖ Aditya Birla Sun Life AMC Limited - Independent Director ❖ FSN E-Commerce Ventures Limited - Independent Director ❖ Blue Star Limited - Independent Director ❖ Grasim Industries Limited - Independent Director ❖ Happiest Minds Technologies Limited - Independent Director ❖ Godrej and Boyce Manufacturing Company Limited - Independent Director ❖ Aragen Life Sciences Limited - Independent Director ❖ Solvexus Private Limited - Director ❖ Nykaa Foundation - Director
Mr. Krishna Kishore Maheshwari, Non-Executive Director	<ul style="list-style-type: none"> ❖ UltraTech Cement Limited - Non-Executive Director ❖ Aditya Birla Management Corporation Private Limited - Director ❖ Aditya Birla Capital Limited - Director
Mr. Kailash Chandra Jhanwar, Managing Director	<ul style="list-style-type: none"> ❖ UltraTech Cement Limited - Managing Director ❖ The India Cements Limited - Non-Executive Director ❖ Letein Valley Cement Limited - Non-Executive Director ❖ Bhagwati Lime Stone Private Limited - Director ❖ Aditya Birla Management Corporation Private Limited - Director
Mr. Vivek Agrawal, Whole-time Director	<ul style="list-style-type: none"> ❖ UltraTech Cement Limited - Executive Director ❖ The India Cements Limited - Non-Executive Director